



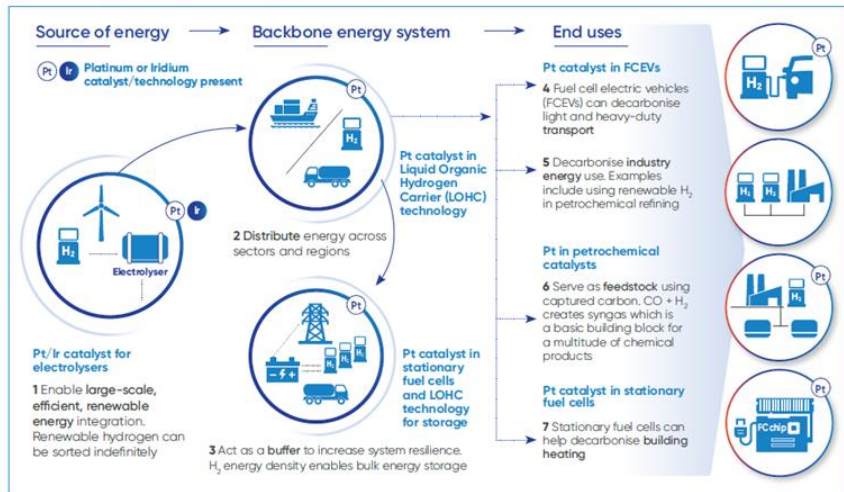
Anglo American's role in the Global Hydrogen Economy

28 June 2022

Platinum group metals (PGMs), specifically platinum and iridium, at the heart of core technologies across the value chain

From production to distribution and end use

The use of PGMs in Hydrogen Technologies



Source: Anglo American

Hence, our interest is three-fold

1. GROWING DEMAND FOR OUR METALS
2. NEW BUSINESS OPPORTUNITY



3. DECARBONISING OUR OPERATIONS



Carbon neutral across all operations
By 2040

Create & Shape new demand segments

Discover & assemble
new ventures

Deploy & leverage
growth capital

Enable
commercial collaboration

Advocate
for a favourable policy environment

Educate
through targeted communications

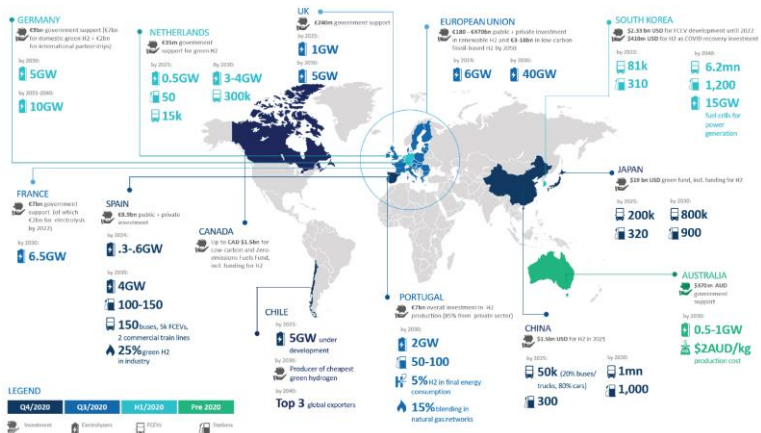
Shaping Businesses

Shaping Operating Environments

Today, investment in H2 continues to grow, driving down the cost of hydrogen, making H2 mobility applications competitive with low carbon alternatives

Hydrogen is no longer the technology of tomorrow

Many new and continuing investments worldwide, and lowered H₂ cost



Pledged hydrogen ambition by countries around the globe, in many of these jurisdictions, we are actively doing policy advocacy

Investment continues to grow:



>200 projects on hydrogen announced worldwide



>70 bn USD pledged by governments for development of hydrogen economy



126 GW electrolyser installation estimates by 2030¹

Driving down cost of hydrogen:

2 \$/kg Green hydrogen cost estimated by 2030²

Making H₂ mobility applications competitive with low carbon alternatives:

4-6 \$/kg Cost per kg at the nozzle at which >60% of hydrogen mobility applications becomes competitive against low-carbon alternative³

Source: FTI Consulting
 1. HSBC 2. Bloomberg NEF 3. Hydrogen Council

In so doing, we are moving the Green H₂ & Mobility from an opportunity into demand

Multiple projects in all critical areas

Shaping businesses



H₂ production

- Accelerating technology development of PGM-using / enabling tech (e.g. electrolysis, alternative compression, CO₂ capture)

>5

Research collaborations

>10

New ventures built and investments made



Infrastructure

- Direct funding of refuelling infrastructure with partners
- Research & investment

>15

of refuelling stations co-funded worldwide

>5

Technology investments / development made



Fuel cell end-uses

- Supporting / co-developing multiple customer solutions – to give consumer choices

2

Vehicle demand aggregation campaigns initiated

~10

Technology investments / development made

Shaping operating environment



Policy advocacy, communications

- Amplifying the voice of the industry, call-to-actions

8

of jurisdictions of direct / indirect active policy advocacy

>20

Seminars organised / presented

>100

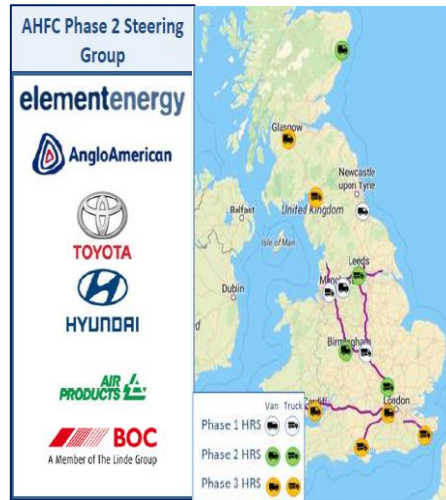
External communications / outreach initiated (with others)

...and more to come

Aggregated Hydrogen Freight Corridors in key global markets

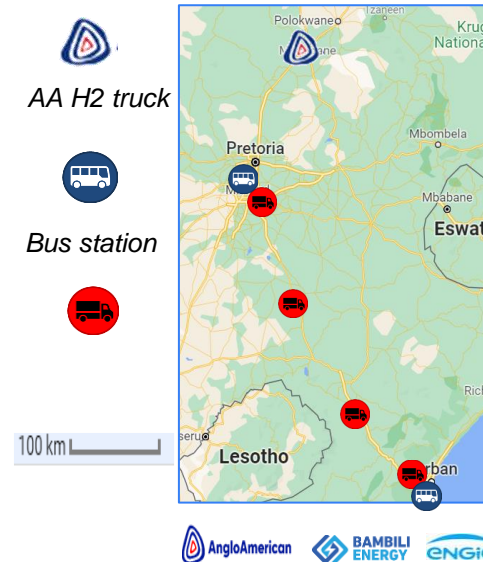
We have helped to create consortia of strategic industry partners to promote the development of hydrogen freight corridors in key geographies such as South Africa and the United Kingdom.

Trucks and vans aggregation in the UK



- End-user group: 24 of the largest fleet operators in the UK
- New member: BOC (Linde Group)
- £700k funding secured for the ZERFT & Tees Valley HTH
- Advocacy links made with DfT, Innovate UK and Highways England

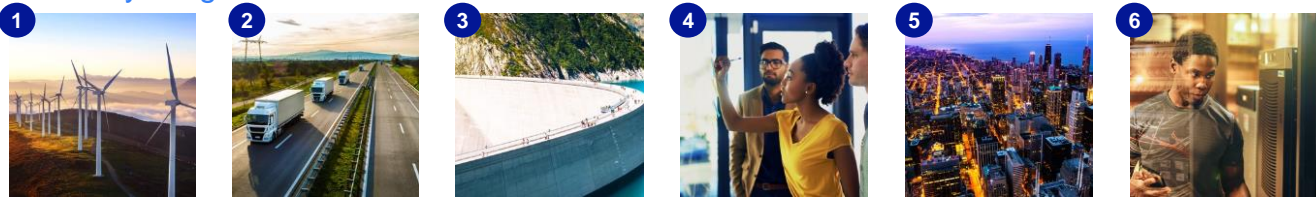
Aggregation in South Africa



- Spanning Limpopo-Gauteng-KZN
- Focused on heavy duty trucks and buses
- 3-4 Public hydrogen refuelling stations for trucks
- 2 Hydrogen refuelling stations for buses

The South African Hydrogen Valley feasibility study is another example of this ecosystem approach aimed at lowering barriers to entry

6 Key Insights



1 Hubs	2 Demand	3 LCOH	4 Impact ¹	5 Enablers	6 Projects
<ul style="list-style-type: none"> • 3 Green hubs • Hub & spoke approach 	<ul style="list-style-type: none"> • 185 kt H2 by 2030 • 40% of HSRM • 1% PGM 	<ul style="list-style-type: none"> • Co-location • \$4 per kg • \$0,5 per kg for transport 	<ul style="list-style-type: none"> • > \$3,9B GDP • > \$900M taxes • > 14,000 jobs/annum 	<ul style="list-style-type: none"> • Policy • Infrastructure • Market access • Incentives 	<ul style="list-style-type: none"> • 9 Catalytic projects identified

9 Catalytic projects:

1. Buses in Johannesburg and Pretoria
2. **Hydrogen mining trucks for platinum. Diamond and copper mining**
3. Fuel cell forklifts in Durban and Richard's Bay ports
4. **Heavy duty trucks and hydrogen refueling stations (Jhb-Dbn) – Project RHynbow**
5. Heavy duty trucks and forklifts in Rustenburg
6. Ethylene production in Sasolburg
7. Ammonia production in Sasolburg
8. Power supply for data Centre in Limpopo
9. **Fuel cell power for offices in Johannesburg and Rustenburg**

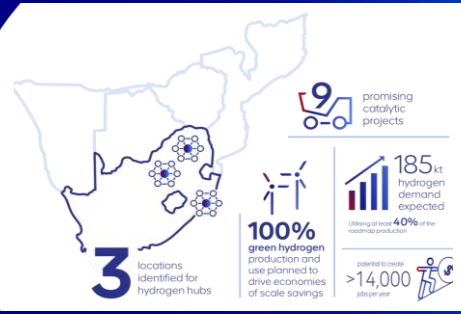


H2 Valley: Key Outcomes

The hydrogen valley study leverages existing activities within hydrogen along Limpopo-Gauteng-KZN and is focused across 3 main sectors namely mobility, industrial and construction

Anglo American have ongoing activities aligned with 3 of the 9 projects recommended

Shift from a project focus to shaping the ecosystem beyond the mine gate



1. These figures are relevant to the Valley and **NOT** Anglo American specific data

Membership & participation in key industry bodies

Aiming to create a favorable & supportive policy & regulatory environment for hydrogen adoption at scale, globally

Hydrogen Council



UK HFCA



UK H₂ Mobility



H₂
Sustainable
Markets Initiative
Hydrogen Taskforce

AHFC Aggregated Hydrogen
Freight Consortium



**Hydrogen
Europe**



FCHEA
Fuel Cell & Hydrogen
Energy Association



DRIVING FOR THE FUTURE

Thank you